

SULLIVAN COUNTY GOVERNMENT CENTER

100 NORTH STREET P.O. BOX 5012 MONTICELLO, NEW YORK 12701

SULLIVAN COUNTY LEGISLATURE

Community and Economic Development Committee June 5, 2014

10:30 A.M.

Committee Members: Ira Steingart (Chair); Alan Sorensen (Vice Chair); Jonathan Rouis; Kathy LaBuda; and Gene Benson

AGENDA

PRESENTATION:

1. Update on CFA Applications

DISCUSSION ITEMS: None

RESOLUTIONS: None

DIVISION/PROGRAM UPDATE:

- Community & Economic Development- Freda Eisenberg
- Workforce Development Laura Quigley
- IDA Jennifer C.S. Brylinski
- Partnership for Economic Development Marc Baez
- Visitors Association Roberta Byron-Lockwood

PUBLIC COMMENTS:



SULLIVAN COUNTY DIVISION OF PLANNING AND ENVIRONMENTAL MANAGEMENT

Community & Economic Development Committee Update May 29, 2014

	INITIATIVE		MARCH ACTIVITY/STATUS		NEXT STEPS
Э	CFA 2014 Funding Round	•	Conducted joint CFA workshop on June 9 th	•	Complete applications for June 16 th deadline (June
		•	Proceeded to develop applications for a package		12 th target)
			of projects in conjunction with DGA		
		•	Grant Concept Approval Forms completed for five		
			projects to date; 2-3 projects pending		
		•	Blanket resolution approved for preparing & submitting applications		
		•	Provided assistance to projects where the County		
			is not the applicant		
Z.	Main Street Initiatives				
•	Jeffersonville	•	Main Street grant being developed for CFA submission	•	Complete CFA application, as above
©	Monticello	•	Met with Village Manager, Partnership & Sullivan Renaissance on downtown revitalization	•	Village manager scheduling follow up meeting to continue discussion, develop project
		•	Provided technical assistance on Main Street Anchor grant for library	•	Identify potential leverage opportunities, and funding sources for implementation
•	Livingston Manor	•	Provided technical support to group planning for Livingston downtown improvements, including developing CDBG grant for sidewalk planning	•	Complete CFA application, as above
Plans	ns				
•	Comprehensive Economic Development Strategic Framework (EcDev Plan)	•	Work on this plan deferred until completion of CFA process	proc	ess
•	Agricultural Preservation Plan	•	SWOT analysis and census data reviewed at May 19th meeting	• •	Next meeting on June 16 th to review initial recommendations Plan for distribution and adoption of the plan

INITIATIVE		MARCH ACTIVITY/STATUS	NEXT STEPS
• LWRP	•	Internal edits completed on portion of the	 Complete plan edits after CFA submissions
	• • = = :	Implementation of river access projects being pursued through CFA	
 Comprehensive Transportation Plan 	• Da	Data collection phase nearing completion O White paper expected first week in June	Distribute community/user surveys
	(Next consultant visits scheduled for June 25-26 and July 27-28 Convene amployer focus group
			Schedule meetings with user groups
Casino Impact Committee	۰ د د	Community development fund program outline	TBD
	SL	subcommittee	
Revolving Loan Programs	e St	Status of existing loans reviewed with advisory	 Identify marketing strategy to increase loan use,
	2	committee via emails	support small business development, etc. To be
	• [Loans explored as match potential for CFA small	made part of Ec Dev Plan actions
	þ	business applicants	
USDA Rural Business Enterprise Grant (RBEG)	•	One application received for dairy processing	 Continue working with applicant through both
	e	equipment lease project O DPEM staff convening review committee	CFA and RBEG
		on the application	
		Also working with applicant to further	
		project development, including CFA application through CDBG program	
	•	USDA confirmed that preapplication submitted	
	0	on 4/2 for \$200,000 to fund a continuation of the	
	3	MAP program pending will be reviewed next	
	3	month	
Miscellaneous/Inactive			
Next round of USDA Rural Business Opportunity Grant (RBOG)solicitations still	int (RBI	OG)solicitations still .	
• No activity on emergia Corporate center EDC. Strategy to be part or Economic development Action Figure 1	egy to	סם לפור כו הנכווסווות מפגפוסלווופוור שניים ומויי	

Community and Economic Development Committee Center for Workforce Development Report June 5, 2014

Program Employment Data

Program	Covered Period	# of People Who Found Employment	# of Businesses	Examples of Businesses
Workforce Investment Act (WIA) Adult, Dislocated Worker & Youth	4/25/14 5/27/14	110 people	73 businesses	3PD Transport Corp 613 Automotive Group A Alport & Sons Adams & Associates Brandenburg Pastry Callahan Industries – 2 CRMC – 2 County of Sullivan – 14 DebEl Foods – 2 Fallsburg Central School Fallsview hotel – 4 Gary Meyers Excavation Ideal Snacks – 3 Loidice Excavating Inc MB Food Processing Mountain Candy – 2 New Hope – 3 Rolling V Bus Corp – 3 SDTC Structural Services of NY Sullivan County Paving – 2 Sullivan West School TJ Transport – 4 Town of Fallsburg Ultra Power Verona Oil – 2 Willow Woods Condos Wizard Electric Inc

- ❖ A seminar for the business community on the Affordable Care Act was held on May 13 at the Legislative Hearing Room. Lev Ginsburg, Director of Government Affairs for the Business Council of NYS was the speaker. This was a partnership with the Chamber of Commerce.
- The Program Year 2014 Regional Workforce Strategic Plan was submitted on April 28 to NYS Dept. of Labor. This was a collaborative effort of the seven Hudson Valley Workforce Directors.
- ❖ The Program Year 2014 Local Workforce Development Plan guidelines were issued by the NYS Dept. of Labor. The plan is due July 31 and requires a 30 day public comment period. The plan will outline the planned work of the local workforce system with regards to the Workforce Investment Act and Wagner Peyser programs.
- ❖ The Workforce Development Board quarterly meeting was held May 13. BOCES presented their annual report to the Board and there was a presentation by the Early Care & Learning Council. The Learning Council is New York State's child care resource network. They represent the local Child Care Councils.
- The Sullivan Renaissance Youth Internship program began May 14. This year 16 youth will work with Renaissance programs through the end of August, earning \$10 per hour. In addition, the youth will participate in bi-weekly leadership development sessions.
- **❖** Additional Meetings:
 - 5/1 Casino Impact Task Force committee meeting
 - 5/5 Casino Impact Task Force meeting
 - 5/7 Academy of Finance Advisory Board committee meeting
 - 5/14 Emerging Worker Council meeting

Labor Market Profile

Resident Civilian Labor Force and Nonfarm Employment

SULLIVAN COUNTY

April 2014, March 2014, April 2013

Category	Apr 2014	Mar 2014	Apr 2013	Net Month	% Month	Net Year	% Year
Resident Civilian Labor Force	31,700	32,200	32,700	-500	-1.6%	-1,000	-3.1%
Employed	29,500	29,500	29,800	0	0.0%	-300	-1.0%
Unemployed	2,200	2,700	2,900	-500	-18.5%	-700	-24.1%
Sullivan County Unemployment Rate	6.8%	8.4%	8.8%	-1.6		-2.0	
NYS Unemployment Rate	6.1%	7.2%	7.4%	-1.1		-1.3	
US Unemployment Rate	5.9%	6.8%	7.1%	-0.9		-1.2	
Total Nonfarm	24,000	23,800	24,300	200	0.8%	-300	-1.2%
Total Private	18,100	17,900	18,300	200	1.1%	-200	-1.1%
Goods-Producing	2,200	2,200	2,200	0	0.0%	0	0.0%
Natural Resources, Mining and Construction	700	700	700	0	0.0%	0	0.0%
Manufacturing	1,500	1,500	1,500	0	0.0%	0	0.0%
Service-Providing	21,800	21,600	22,100	200	0.9%	-300	-1.4%
Private Service-Providing	15,900	15,700	16,100	200	1.3%	-200	-1.2%
Trade, Transportation and Utilities	3,900	3,900	4,000	0	0.0%	-100	-2.5%
Information	200	200	200	0	0.0%	0	0.0%
Financial Activities	1,000	1,000	1,000	0	0.0%	0	0.0%
Professional and Business Services	1,500	1,400	1,500	100	7.1%	0	0.0%
Education and Health Services	6,200	6,300	6,400	-100	-1.6%	-200	-3.1%
Leisure and Hospitality	2,200	2,000	2,100	200	10.0%	100	4.8%
Other Services	900	900	900	0	0.0%	0	0.0%
Government	5,900	5,900	6,000	0	0.0%	-100	-1.7%

COUNTIES RANKED BY UNEMPLOYMENT RATE APRIL 2014

RANK	COUNTY	RATE	RANK	COUNTY	RATE
1	Tompkins County	3.5	31	Delaware County	6.2
2	Nassau County	4.2	31	Schuyler County	6.2
2	Putnam County	4.2	31	Tioga County	6.2
4	Rockland County	4.4	31	Wayne County	6.2
5	Albany County	4.5	36	Chautauqua County	6.3
6	Saratoga County	4.6	36	Cortland County	6.3
6	Westchester County	4.6	36	Greene County	6.3
8	Columbia County	4.7	39	Wyoming County	6.4
8	Suffolk County	4.7	40	Cattaraugus County	6.5
10	Dutchess County	4.9	40	Madison County	6.5
10	Yates County	4.9	40	Niagara County	6.5
12	Rensselaer County	5.0	43	Queens County	6.6
13	Schenectady County	5.1	44	Clinton County	6.7
14	Onondaga County	5.2	44	Richmond County	6.7
14	Orange County	5.2	44	Warren County	6.7
16	Monroe County	5.3	47	Sullivan County	6.8
16	Otsego County	5.3	48	Montgomery County	7.0
18	Genesee County	5.4	48	Schoharie County	7.0
18	Seneca County	5.4	48	Steuben County	7.0
20	Ontario County	5.5	51	Fulton County	7.1
21	Cayuga County	5.6	51	Herkimer County	7.1
21	Chenango County	5.6	53	Orleans County	7.4
21	Erie County	5.6	54	Franklin County	7.5
21	Ulster County	5.6	55	Oswego County	7.6
25	Livingston County	5.7	56	St. Lawrence County	7.7
26	Washington County	5.8	57	Kings County	7.9
27	Oneida County	5.9	58	Essex County	8.2
28	Allegany County	6.0	58	Jefferson County	8.2
28	New York County	6.0	60	Lewis County	8.7
30	Broome County	6.1	61	Hamilton County	8.8
31	Chemung County	6.2	62	Bronx County	10.3

ACTIVITY REPORT – JUNE 2014 COUNTY OF SULLIVAN INDUSTRIAL DEVELOPMENT AGENCY

May 28, 2014

In May, site preparation work continued for the Red Meat project. The Architectural Firm that was awarded the bid completed the design of the building, and after the submitted documents are approved by the Dept of Commerce (a primary funding source) and a thirty day review period ends, a Request for Proposal will go out for the construction of the building and for components of the building.

Work continued on moving the Food Hub project forward, including additional discussions on the site of the project and funding for the costs of the unfunded balance of the project.

In April, the Agency held a regular meeting. At that meeting the Board approved the proposed expansion and upgrade at the Center One Holdings project in Woodridge and to increase the payment in lieu of tax payment required because of this expansion. It also re-approved an expansion project at Liberty Storage in Liberty that had expected to complete their project last fall but was delayed by the weather until this year. Additionally, Andrew Arias of Cooper Arias, LLP, conducted his annual audit review of the IDA and SCFC for the agency boards.

IDA staff attended a two day Economic Development Council conference in Cooperstown that was an important opportunity for networking and professional development.

The Agency worked with several small businesses regarding IDA and SCFC loan programs.

Jennifer CS Brylinski IDA Executive Director



Report to Legislature June 2014

A. General Operations

1) Casino Update

- (i) Entering into the last three weeks before applicant submissions all projects are pushing to solidify their respective applications. The Partnership, Chamber and SCVA have engaged in an all out effort to seek and secure support resolutions, letters etc. E- Blasts, Radio Ads, Social Media and other forms of communication are being utilized to seek and secure support. It seems every time there is some Q&A clarification, Sullivan County ends up having to do more, make adjustments, jump through some more hoops to be able to compete. Nevertheless, the resolve of the economic development team is there to make our projects the best that they can be.
- (ii) The effort to reach beyond the borders of Sullivan County to gather support from external areas, such as entities in Delaware County and elsewhere, that will indirectly benefit from our projects in Sullivan County is paying dividends as we have begun to receive official support from several external entities and expect more.
- (iii) The comparative analysis is complete with suggested adjustments, where applicable offered by planning, the developers and Wilson Elser. Feedback from the developers has been good as they have used specific arguments to help bolster their applications.

2) Community Outreach/Marketing –

- The Partnership and the Division of Planning conducted a CFA educational seminar which was attended by 48 attendees seeking answers to questions about the process. The deadline is so compacted this year that it was imperative the we act quickly so based on the short notice, the response was certainly acceptable.
- SCCC/Start UP NY Outreach SCCC's campus plan was approved. The college is now putting together criteria for the development of an RFP for engineering/approvals work needed for the site designated for the on campus commerce park. If you have not met the Chief International Officer, Charlie Gao, PhD, please do so. Charlie brings a fresh new look to SCCC, has a background working with and relocating international businesses and is aggressive in his approach. We look forward to assisting SCCC relative to his work there.
- 3) Community Outreach we continue to meet with varying community groups to educate, promote and speak to economic development issues throughout the county.
- 4) Misc

B. Project Updates

a. Corporate Attraction

- We have submitted a response to project Symmetry. We appreciate the assistance of the Division of Planning who provided GIS mapping assistance to a compacted deadline (24 hours). The project involves a plug and play call center which could hire up 700 net new employees. The Frontier Insurance building has been submitted through its broker Pyramid/Cushman Wakefield.
- We have responded to Project Green a manufacturer of bagged potting soils, mulch and other landscaping medium looking to site a 50,000 sq. ft facility. The project would create approximately 30 new jobs.
- Alumitech has worked through its public hearing process in the Town of Liberty with no significant issues raised. They are a manufacturer of custom aluminum framed windows and doors
- Small manufacturer from Long Island is looking to relocate in Sullivan County. A local businessman will be purchasing the business and moving it here. A preliminary site has been identified. Four new jobs.

b. Small Business/Entrepreneurial Development

- IWW funds available \$175,561.09. There are currently 8 loans within this program:
- <u>SI</u> funds available \$90,353.20. There are currently 11 loans with this program:

Loans outstanding:

IWW: \$127,706.96SI: \$134,873.51

c. Business Expansion

 SCP and SCIDA and SCDPW continue to dialogue with Sutphen to help immediate and long term needs we have asked Sutphen to apply to ESD through the CFA process and have forwarded detailed guidelines to the company. Based on their future needs and the makeup of their employees this would be a strong application for the region. They have not indicated they would like to apply as of yet.

d. Shovel Ready Sites

- SCP will be looking to bring in an intern to inventory existing sites that are zoned as of right for specified industries. While Shovel Ready is an ongoing focus the need to address increasing inquiries warrants this effort so that we can respond accordingly.
- SCP met with SCCC to review and assist in the approval of its Start Up NY Plan. The
 plan has been approved. The next step will be to begin the process of getting approvals
 for a designated site.

e. Cluster Development

SCP will be formulating a specialty metal fabrication cluster. There are seven firms that
operate in Sullivan County that produce specialty products in this sector. There is
opportunity for it to grow dramatically as nationwide demand for these products is high.
UPDATE: There has been new interest in relocation small niche metal fabrication/tooling
firms. This will add to this cluster and make it a target niche we will go after as a
strategic initiative.

f. Membership Education

SULLIVAN COUNTY VISITORS ASSOCIATION CED REPORT JUNE 2014

Memorial Day Weekend	Mysteryland, USA	PROJECT/MEETING
SCVA	IDT, Bethel Woods, SCVA	SPONSOR LOCAL/STATE NATIONAL/INTERNATIONAL
Promote the unofficial opening of Memorial Day weekend and Memorial Day celebrations and events	Increase economic impact of the three day Memorial Day event	STRATEGY
All	All	STRENGTHS
Memorial Day	Memorial Day Weekend 2014	TIMELINE/COMPLETION
Increased spending and quality of life for local residents	This three day event generated millions in spending, filling accommodations, restaurants and campgrounds. An impact study will be generated to give exact numbers. Added value was the exposure to a world-wide audience of visitors	IMPACT

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Participated in the State-wide summit for tourism	May	All	Promotion of Tourism	NYS	Governor Tourism Summit
at Media events sponsored by I Love NY in NYC, contact was made with writer from NY Magazine promoting summer get a way in the SC Catskills. This writer has been asked to do another story sometime this summer or fall.	тау еппон	All	promotion	and SCVA	NY Magazine article on the Sullivan County Catskills
Successful workshop for over 100 attendees on Social media and hospitality training. Literature and networking along with I Love NY Tourism Director attendance and program on I Love NY marketing efforts. Increased promotion and quality of Life for a better experience for visitors and residents	May 8, 2014	AII	The Annual Literature Exchange is expanding to include workshops on Hospitality, Social Media, E- commerce and Proud program	SCVA, SC Chamber, SC Partnership, YEL, Renaissance, SUNY Sullivan and Proud to be Sullivan partners	SCVA Literature Exchange

Second Home Quality of Life May Development Improve rural economy in Sullivan County Business Conferences Lodging and Meetings May Lodging and Meetings
May May

Successful conference with attendees learning about not only green tech but hospitality and training	April, 2014	AII	Educate lodging, restaurants and other businesses on the growing market for sustainable destinations	SCVA, Green Hospitality, Delaware Conservancy	Green Tourism Conference
This program allows SCVA to promote the Sullivan County Catskills to a large affluent population base and to date over 6,000 requests	Spring 2014	AII	Work together to cooperatively market to magazine readers of Oprah, Better Homes, Family Circle and others	NYSTPA Council and participating counties	NYS Coop Program
Working with partners to efficiently promote to targeted international visitors, thereby opening up increased visitor spending	2014	AII	Increase International Visitation	Brand USA, I Love NY, CATS Region	Brand USA programming
Besides promoting all events in Sullivan County, SCVA is working with SCCC to create a new event about our food and spirits producers using local and regional chefs.	August 9, 2014	Events	Event promotion	SCCC & SCVA	Art of Food, Craft of Drink

and increase					
across the country and internationally					,
and fans from					Opening Ceremony
Welcome drivers	April 25, 2014	Event	Event promotion	ESPR & SCVA	ESPR Rally
strategies					
discuss marketing					
further learn and					
and nationally to	,				
from across NYS					Conference
tourism specialists					Tourism
Meet with other	April 28-30, 2014	AII	Educational	I Love NY and NYSTIA	Empire State
-			and increase visitors	30000	
spending			successful event		
Increased visitor	2014	Event	Promotion to insure	SCVA and event organizers	Event Promotion
visitors					
exposure to					
assets greater			and culture		
Provide the A&C	May	A&C	Promote our arts	SCVA	Art & Cultural Trail
developers					
relationships with					
working			build support		
support and			and members to		
Garner letters of	2014	2	Working with Board	SCVA Board	Casino Support
tourism industry					
Sullivan County			casino development		
growth of the			information on	•	Committee
Successful smart	2014	2	Support and provide	Sullivan County	Casino Impact
centers					
their events and					
SC to promote					
cultural site within			cultural sites		,
historical and			historical and		History
Allows the	Starting in June	A&C, History	Promotion of	I Love NY and counties	Paths Through
tourists					
market of green					
tourism to a large			SC	1	,
sustainable			this market niche in	partners	Traveler
	2014	2	Further establish	I Love NY and county	Responsible

Increase visitation by international travelers who spend 7 times more than domestic traveler	April 7,8,9, 2014	AII	International promotion	I Love NY and partners	IPW
Value added advertising of the Sullivan County Catskills through a quality travel article about our eagles, hiking trails, Woodstock and river.	April 10 & 11, 2014	Lodging, A&C, outdoor recreation	6-8 page article in Vagabond Magazine, a Swedish travel magazine	I Love NY, SCVA	Vagabond Travel Editor
Successful business owner from NYC opening art gallery and event space at property owned in Claryville that will add to the assets of SC	2014	A&C	Expansion of tourism product in Claryville	SCVA, DVAA, & Blue Hill	Blue Hill Café
NYS Parks is offering a better location during the State Fair	2014	All	Promotion of State's tourism asset during NYS Fair	I Love NY, NYS Parks, NYSTIA	State Fair Conference Call
N/A	April 23, 2014	Casino Destination	Garnering local support and information head quarters	Foxwoods Catskills	Grand Opening of Foxwoods Catskills office
Continued support of Renaissance efforts to improve Quality of Life and visitor perception	2014	All	Beautification of Community	Sullivan Renaissance	Sullivan Renaissance Spring Forum

Increase visitor experience and lead to return trips	2014	Hospitality and beautification	Develop a quality experience at major terminal in Sullivan County	Renaissance, Coach USA and SCVA	Sullivan County Coach USA terminal
A strategic plan will enable Sullivan County to plan for future	2014	All	Develop a plan for future	Sullivan County and stakeholders	Economic tourism and agriculture focus group
Increased sales tax revenue and business development	2014	AII	Discuss agriculture, tourism and the increase of the CONUS per diem rate	N/A	Meeting with Congressman Gibson
These articles have generated tremendous interest and bookings to the Sullivan County businesses	Spring 2014	All	Promote Sullivan County through articles and stories	SCVA, CATS	Media articles NYS AAA and Meeting Focus
Increases in analytics generated through various media including recent travel shows, articles, news and advertising.	Ongoing	All	Promotion of the Sullivan County Catskills through digital media	SCVA	Web Site and Social Media
Increase marketing to supplement individual county efforts	2014	AII	Process 2014 Marketing Plan for Catskill Region	4 counties in region	CATS Meeting

Increase promotion	2014	All	Increase usability and regional promotion	NYS Tourism	I Love NY website
Quality of Life for Sullivan County	March 2014	N/A	Charitable	B&G Club of Sullivan County	Celebrity Dinner
Awareness to Local and State officials on the importance of tourism	March 2014	N/A	Increase awareness of tourism industry to NYS economy	NYS Tourism & Hospitality	Tourism Action Day
Working with airport to increase and promote visitors to region	2014	All	Increase usage and visitors	Stewart Airport and surrounding counties	Stewart Airport Brainstorming Session
Allows businesses to use SCVA's umbrella to market and sell on-line	2014	AII	e-commerce site	SCVA	Member Workshop
Entice writers and media to do stories and travel articles on the Catskills	Summer 2014	A	Meet with media, writers and advertisers	I Love NY	Media Showcase, NYC
Successful event with over 70 vendors and 3,000 visitors	March 2014	Outdoor Recreation	Promote our businesses to the outdoor market	SCVA, SCCC, Chamber and local businesses	SC Sportsmen and Outdoor Expo
Expand hospitality program, increase positive attitudes of residents, affecting the visitor's perception of Sullivan County	2014	Quality of life	Develop programs to solicit positive attitude	Renaissance, SCVA, and other volunteer organizations	Proud to be Sullivan

Heart-A-Thon SCVA Board Retreat Motorcycle Ride Map Trade & Travel Shows
History
eart-A-Thon
SCVA Board Retreat
Motorcycle Ride Map
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2014	Outdoor recreation	Improve river access and view sheds along the Delaware River and Rt 97	Sullivan County and various county wide stakeholders	Upper Delaware River Corridor
Ongoing	Agriculture and Education	Formalize plans for producing food hubs and education in Sullivan County by seeking a grant to build curriculums and incubators	SCCC	Farming and Food Processing in the Hudson Valley 2020 Plan
July 10-14, 2014	All	Present the Sullivan County Catskills as rider friendly county with great roads and exceptional activity	Harley Davidson and SCVA	Hog Rally
March 2014	Event	Promotion	SUNY Sullivan, SCVA	NJCAA Tournament
March 2014	History	Promotion	SCVA & Museum Coalition	Museum Map and Brochure
February 2014	All	Promotion	SCVA & Renaissance	Pride Map